

SUBJECT 2023 – 2025 Remote Area Board Program Guidelines (the guidelines)

<p>Note: This brief is considered draft until signed.</p> <p><input checked="" type="checkbox"/> Approved</p> <p><input type="checkbox"/> Not approved</p> <p><input type="checkbox"/> Noted</p> <p><input type="checkbox"/> Further information required (see comments)</p>	<p>Signed.....  Date <u>20/8/23</u></p> <p>Hon. Steven Miles MP, Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure</p> <p>Comments:</p>
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ACTION REQUIRED BY 30 August 2023 to allow time for the guidelines to be published on the department's webpage on 4 September when the round opens.

RECOMMENDATION

It is recommended that you:

- **approve** the guidelines for the 2023 – 2025 Remote Area Board (RAB) funding program (**Attachment 1**)
- **note** that, subject to your approval, the Department of State Development, Infrastructure, Local Government and Planning (the department) will provide the guidelines to the RABs and seek project proposals.

BACKGROUND

- On 2 May 2023, Ms Michele Bauer, Deputy Director-General, State Development approved the release of funding of \$1 million for the 2023 – 2025 RAB program (**Attachment 2**).
- The guidelines for the 2023 – 2025 program reflect the department's focus on decarbonisation strategies and the Queensland New-Industry Development Strategy, and proposed projects should demonstrate alignment with these strategies.
- RABs play a pivotal role in supporting jobs and building strong regional economies by identifying and advancing economic development opportunities in remote regions of Queensland. Each RAB brings together key economic development stakeholders to provide a single voice on strategic issues. RABs also act as a forum for the community to decide on economic priorities, and champion for those primary issues, while delivering on development projects, services and activities in remote regional communities.
- Previous rounds of the RAB program have funded projects such as:
 - A Cotton Gin Study developed by the Mount Isa to Townsville Economic Development Zone (MITEZ) that has now realised a proponent seeking to establish two cotton gin facilities located in the North West Minerals Province that may see \$150 million invested into the region.
 - An Energy Audit and Carbon Emissions Strategy, which will undertake an audit of each MITEZ council's energy usage and carbon footprint, and identify recommendations to reduce emissions and achieve carbon neutrality.
 - An Investment Prospectus - Sustaining our Region for a Productive Future. Six South West Queensland Regional Organisation of Councils developed individual council investment prospectuses and a regional prospectus that showcases why the South West is an investment destination for all major industry sectors. The prospectuses are a powerful tool for the economic promotion of the six individual councils and the South West Queensland region.
- These previous projects align to the department's Strategic Plan and aim to secure responsible economic development and liveable communities. An extract from RAB Program Review - February 2023 showing recent projects is at **Attachment 3**.

RESULTS OF CONSULTATION


- The department's Grants and Contracts Innovation team, Legal Services and Internal Audit have been consulted and assisted in the development of the guidelines.

RESOURCE/FINANCIAL IMPLICATIONS

- Funding for the RAB program for 2023 – 2025 is available under State Development Projects cost centre (1400158)

HUMAN RIGHTS ACT

- There are no human rights identified as being relevant to this decision.

<p>Author Name: Ann Claydon Position: Principal Business Support Officer Unit: BSU Tel/Mob No: [Redacted] Date: 14 August 2023</p>	<p>Approved by (Dir/Exec Dir) Name: Darren Cleland Position: Executive Regional Director - North Branch: State Development Group Tel/Mob No: [Redacted] Date: 18 August 2023</p>	<p>Approved by (DDG) Name: Michele Bauer Division: State Development Group Tel/Mob No: [Redacted] Date: 18 August 2023</p>	<p>A/Director-General Endorsement Name: Debbie McNamara Signed:  Date: 24.8.23</p>
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RTI RELEASE SECT

BRIEFING NOTE FOR DECISION

SUBJECT Overseas travel approval for Queensland Government representation at Maintenance Repair and Overhaul (MRO) Asia-Pacific 2023 Exhibition, Singapore, and in-region industry visits.

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ACTION REQUIRED BY 21 July 2023 as overseas travel arrangements must be made in July 2023 to secure rates given rapid price increases.

RECOMMENDATION

It is recommended that you:

- **note** Queensland Government has secured space for a stand at MRO Asia-Pacific 2023 and 10 Queensland MRO businesses have expressed interest to exhibit on the stand
- **approve** Queensland Government representation at MRO Asia-Pacific 2023 (Singapore) from 26-28 September 2023, through the attendance of Mr Neil Hart AM (Ret'd), Air Vice-Marshal (AVM), Strategic Defence Advisor Aerospace, and two departmental officers from Strategic Industry Development (SID) at an estimated travel cost of up to \$23,0000
- **approve** premium economy return airfares for Mr Hart from Canberra to Singapore and economy return airfare for the two departmental officers from Brisbane to Singapore
- **approve** in-region travel for Mr Hart and the two departmental officers
- **advise** your availability to lead the trade mission to Singapore and potential in-region side trip/s.
- **sign** the overseas travel approval form (**Attachment 1**).

BACKGROUND

- Supporting Queensland companies to target Australasian and South-East Asian markets is a strategic priority under the Queensland Aerospace 10-Year Roadmap and Action Plan. It also aligns with the objectives of the recent Sustainable Aviation Fuel roundtable held by you and it will allow Queensland to capitalise on this growing market opportunity. Queensland, the only Australian state to do so, has had a presence at the MRO Asia-Pacific Exhibition since 2017 (with the exception of 2021).
- On 2 June 2023, the Director-General approved the Department of State Development, Infrastructure, Local Government and Planning's (the department) participation at MRO Asia-Pacific 2023, from 26-28 September 2023 (**Attachment 2**) which is a conference associated with the MRO industry for the civil aerospace sector.
- This mission will assist in the post-COVID market recovery process and continued global growth of Queensland's MRO industry. This will also build on the exposure to Queensland's industry provided during the recent MRO Australasia event held 17 – 18 May 2023, which the Queensland Government was a host sponsor, and it provides an ideal opportunity for the 10 Queensland aerospace companies to promote Queensland's capabilities in the Indo and Asia-Pacific region.

BRIEFING NOTE FOR DECISION

KEY ISSUES

- SID proposes to lead an industry delegation to Singapore from 24-29 September 2023 to maximise Queensland's focus on growing its aerospace MRO industry. The mission will include in-country briefings, including B2B matching, one-day side program and/or site tours planned for 25 September and exhibiting on the Queensland Government stand from 26-28 September 2023.
- While in Singapore, there is an opportunity to extend the industry delegates' outreach to other regional markets. A program of complementary meetings/site visits is being investigated with Trade and Investment Queensland (TIQ) ASEAN and Singapore teams to explore opportunities in Malaysia, Philippines or Indonesia that would be of interest to the Queensland delegates. This program is still being developed and approvals will be sought when details of the trip are finalised.
- Should you be available to lead the trade delegation, a program of suitable meetings and site tours would be organised for you in consultation with other sectoral teams in the State Development Group.
- There will also be an opportunity for you to host the Queensland Government Business Leaders' Networking Reception. An hour-long reception is planned to be held on the Queensland Government stand on the first day of the exhibition. This networking reception is an opportunity to attract key customers, decision makers and original equipment manufacturers to the Queensland stand, allowing the stand partners to network and promote their capabilities. This event would provide you with an opportunity to speak about sustainable aviation fuel and aerospace initiatives in Queensland and promote the capabilities that Queensland offers the Asia-Pacific region.
- The department's representation is proposed to include Mr Hart and two departmental officers who will facilitate high-level meetings. The department will work with the TIQ team based in Singapore to support the Queensland delegation with business to business (B2B) matching opportunities and in-country logistics.

RESULTS OF CONSULTATION

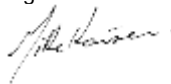
- Ten Queensland aerospace businesses have expressed an interest to attend the MRO Asia-Pacific 2023 event and participate in the trade mission and participation at MRO Asia-Pacific 2023.
- TIQ has been consulted on the program for Queensland delegation and in-region targeted industry engagement.
- Departmental international travel guidelines do not currently address any specific COVID-19 impacts and Human Resources has also been consulted.

RESOURCE/FINANCIAL IMPLICATIONS

- The proposed expenditure is outlined in the Overseas Travel form (**Attachment 1**) as:
 - three return flights, Brisbane/Canberra to Singapore
 - three rooms, five nights' accommodation in Singapore
 - contingency for price fluctuation between the time of approval of the brief and bookings
 - the government representatives would be eligible for travel allowances and Mr Hart for expenses.
- Funding is available from the Aerospace cost centre 1400311.

HUMAN RIGHTS ACT

- There are no human rights identified as being relevant to this decision

Author Name: Jennifer Harrison-Hart Position: Principal Project Office Unit: Strategic Industry Development Tel/Mob No: 07 3828 2917 Date: 21 June 2023	Approved by (Exec Dir) Name: Denise Johnston Position: Executive Director Branch: Strategic Industry Development Tel/Mob No: 07 3452 6705 Date: 28 June 2023	Approved by (DDG) Name: Michele Bauer Division: State Development Tel/Mob No: Sch. 4(4)(6) - Disclosing personal Date: 6 July 2023 Information	Director-General Endorsement Name: Mike Kaiser Signed  Date ...07.../07...../2023.....
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SUBJECT Industry Partnership Program (IPP) Guidelines - approval

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ACTION REQUIRED BY 1 August 2023 so that the IPP can open for applications on 2 August 2023.

RECOMMENDATION

It is recommended that you:

- **approve** the IPP Guidelines (**Attachment 1**).

BACKGROUND

- Since the IPP opened in June 2021, 18 projects have been approved with a project value of over \$1.1 billion and with the potential to create over 1,856 ongoing operational jobs. The IPP has also leveraged \$154.58 million in Commonwealth Government funding for Queensland projects.

Sch. 4(4)(4) - Disclosing deliberative processes

Sch. 3(2)(1)(b) - Reveal Cabinet consideration or otherwise prejudice confidentiality of Cabinet considerations or operations

- An additional \$12 million will also be invested through the program to support an upgrade to the existing facilities at the Cairns Marine Precinct (CMP) to ensure that CMP will continue to deliver as the premier marine maintenance and sustainment hub in Northern Australia.

Sch. 3(8)(1) - Breach of confidence, Sch. 4(4)(7)(1)(c) - Disclosing business, commercial or financial affairs

- The current total budget allocation to IPP is \$415.5 million.

KEY ISSUES

- The IPP has been redesigned as an enabler to help meet the challenges of developing emerging industries (including low emission industries) and supporting the transformation of existing industries through key projects that align with the *Queensland New-Industry Development Strategy* priority areas, as well as the *Queensland Biomedical 10-Year Roadmap and Action Plan*.
- The IPP priority areas include:
 - critical minerals, manufacturing and product development
 - renewable energy manufacturing
 - battery industry development
 - green hydrogen
 - bioeconomy including biofuels and sustainable aviation fuel
 - circular economy, including resource recovery and recycling
 - biomedical.

BRIEFING NOTE FOR DECISION

- Program eligibility includes:
 - funding requests being uncapped with no minimum project size
 - the IPP funding supporting up to a maximum of 50 per cent capital expenditure including equipment
 - the project/s must not have already commenced, have a viable plan to achieve sustainable commercial operations and be investment ready.
- The assessment criteria cover the broad categories of Business Impact, Supply Chain Impact, Ecosystem Impact, and Project Feasibility.
- There is a one-step application process with sectoral teams, in collaboration with regional teams, bringing forward quality, investment ready projects for consideration.
- It is expected that the redesigned IPP will be announced on 2 August 2023 with the IPP opening at this time.

RESULTS OF CONSULTATION


- A Flying Minute is currently underway for the Investment Panel to note the Guidelines.
- The Department of State Development, Infrastructure, Local Government and Planning’s Sectoral Teams, Regional Teams, Legal Services, Internal Audit, and Grants Administration and Contract Management Teams have been consulted in the development of Guidelines.

RESOURCE/FINANCIAL IMPLICATIONS

- There are no resource (e.g. staffing) or financial implications associated with this briefing note.

HUMAN RIGHTS ACT

- There are no human rights identified as being relevant to this decision.

<p>Author Name: Claire White Position: Program Manager Unit: Industry Partnership Program Tel/Mob No: 3522 8594 Date: 26 July 2023</p>	<p>Approved by (Dir/Exec Dir) Name: Mark Tierney Position: Executive Director Branch: Emerging Industries Tel/Mob No: [Redacted] Date: 27 July 2023</p>	<p>Approved by (DDG) Name: Michele Bauer Division: State Development Group Tel/Mob No: 3452 7038 Date: 28 July 2023</p>	<p>Director-General Endorsement Name: Mike Kaiser Signed  Date 28 July 2023</p>
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QUEENSLAND
JOBS FUND

Industry Partnership Program -
Guidelines

August 2023



NOT FOR RELEASE - DSDI

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While every care has been taken in preparing this publication, the State of Queensland accepts no responsibility for decisions or actions taken as a result of any data, information, statement or advice, expressed or implied, contained within. To the best of our knowledge, the content was correct at the time of publishing.

Any references to legislation are not an interpretation of the law. They are to be used as a guide only. The information in this publication is general and does not take into account individual circumstances or situations. Where appropriate, independent legal advice should be sought.

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How to use this document

These Guidelines are intended to assist organisations that are interested in applying for assistance under the Industry Partnership Program (Program). The Guidelines set out:

- the types of assistance available
- the eligibility criteria which must be met to apply for assistance
- how we will consider and assess applications for assistance
- how we notify applicants of the outcome of applications for assistance

1. Introduction

Since 2021, the Queensland Jobs Fund has provided funding through the Industry Partnership Program, administered by the Department of State Development, Infrastructure, Local Government and Planning (the Department). The Program has enabled the Department to support industry development by facilitating private sector investment, supply chain development and the creation of jobs.

A further funding injection into the Program through the 2023-2024 State Budget allows the Department to continue this investment as an enabler to help meet the challenges of developing emerging industries (including low emission industries) and supporting the transformation of existing industries through key projects that align with the Queensland new-industry development strategy priority areas, as well as the Queensland Biomedical 10-Year Roadmap and Action Plan.

The Queensland new-industry development strategy sets out the Queensland Government's approach to proactively developing the industries that will be in demand in a decarbonising world. This responds to private sector expectations that government will facilitate and support the transition to industrial net zero and share risks as these emerging industries are developed.

2. Industry Partnership Program

The Program supports a new wave of sustainable economic growth by focusing attention on unlocking the opportunity presented by new global demand driven by decarbonisation and Queensland's competitive advantages in the following priority areas:

- critical minerals processing, manufacturing and product development,
- renewable energy manufacturing,
- battery industry development,
- green hydrogen,
- bioeconomy including biofuels and sustainable aviation fuel,
- circular economy including resource recovery and recycling,
- biomedical.

The objectives of the Program are to realise business, supply chain, economic and Queensland industry ecosystem impacts across the priority areas to enhance and grow industry, including employment, by expanding the existing industry footprint and developing emerging industries or locations of strategic importance.

Key factors determining the success of a project under the Program will be how well the project meets the Program's objectives reflected in the assessment criteria in Section 6.

3. Eligibility

3.1 Organisation eligibility

To be eligible for assistance, your organisation must:

- be a legal entity and hold an active Australian Business Number or Australian Registered Body Number
- have the financial ability to deliver the project, including having a financial history of three years or more
- have a history of regulatory compliance, including development and environmental approvals, *Corporations Act 2001*, competition and consumer legislation and industrial relations legislation
- have no unsatisfied judgments or pending court actions or other proceedings against the organisation, its directors, senior officers or key personnel.

First Nations businesses are encouraged to apply.

Local governments, sole traders, family partnerships, not for profit organisations and Government Owned Corporations are not eligible to apply. Entities with less than 3 years of trading may only apply if there are project partners that can provide 3 years of financial statements and evidence that supports management, technical and financial capability to undertake the proposed project.

3.2 Project eligibility

To be eligible, a project must meet the following criteria:

- be located in Queensland
- be aligned with the priority areas listed in Section 2
- be unlikely to proceed without assistance, or, if the project is a discrete stage in a multi-stage project, it can be demonstrated that future stages will be brought forward
- not have already commenced the project, for example construction or operation,
- has a viable plan to achieve sustainable commercial operations,
- can identify industry ecosystem uplift from project development; and
- have access to feedstock.

Your proposed project must be investment ready which may include the following:

- a commitment from the board or other senior levels of appropriate management to proceed further with the project/s planning and implementation
- identification and evidence of an achievable pathway to finance the proposed project in the short term
- if successful with the application, commence the project within 12 months of the execution of a financial assistance agreement with the State (unless otherwise agreed)
- evidence of a future commercial level of market demand to support the project and can demonstrate advanced negotiations with customers such as purchase or offtake agreements as appropriate and
- having any native title and land ownership issues for the project site settled.

Projects that are seeking financial assistance to establish in Queensland over other jurisdictions will not be considered under the Program. Please refer to the [Invested in Queensland](#) program.

To maintain flexibility within the fund, a proposal may still be considered if it is outside the scope of these Guidelines but is deemed to be consistent with the intent of the Program and will enhance the Queensland Government's industry development objectives. This will be at the sole discretion of the Queensland Government.

4. Assistance available

The Program is open to applications until funds in the scheme are considered fully allocated.

Financial assistance may be provided of up to a maximum of 50 percent of the capital expenditure.

The Program financial assistance may take the form of a loan or cash reimbursement grant and may include fiscal incentives such as payroll tax reimbursement.

Financial assistance will only be considered for project capital expenditure deemed eligible by the Department (see section 4.1).

The Department will determine the most appropriate form of assistance on a case-by-case basis.

The State reserves the right to provide assistance in a different form or value and/or with alternative conditions to that requested.

The Department may consider funding options through other programs and initiatives.

4.1 Ineligible costs

Financial assistance will only be provided for project capital expenditure determined to be eligible by the State.

The following will be ineligible:

- contributions made 'in-kind'
- costs paid to related entities of the applicant
- any expenditure incurred prior to an agreement being entered into (unless otherwise agreed under a financial assistance agreement)
- project development costs such as early-stage feasibility studies, conceptual design, cost of conducting tenders, cost benefit analyses, economic impact studies, business case development and due diligence including legal fees and statutory fees and charges and any costs associated with obtaining regulatory and/or development approvals
- incentives (including success fees) and project specific bonus schemes (including all executive and director incentives)
- travel and entertainment costs
- proof of concept funding
- any costs for items which have already, or will also receive funding from other local, state or federal government departments
- purchasing an existing business or a share of an existing business
- site acquisition costs such as the purchase or lease of land or existing buildings with plant and equipment
- all operating costs, including but not limited to any costs recovered or recoverable from any insurance policy held by the applicant or any other third party in connection with the project
- any cost, expense penalty, fine, fee, loss or damage paid or incurred by the applicant arising out of or in connection with any negligent act or omission, or any breach or infringement of any law
- any costs otherwise not approved by the State.

5. Application, assessment and agreement process

5.1 Application

In the first instance, please contact the Department via the the Program team at ipp@dasilgp.qld.gov.au to discuss your proposed project. An application form may be issued to you by the Department after those discussions. In the event an application form is issued to you by the Department, you will then have 60 business days to complete and submit the application form.

The application form requires comprehensive information, including but not limited to:

- the last 3 years of financial statements including profit and loss, balance sheet and statement of cash flows including notes to the accounts. These should be either accountant prepared, audited and certified (preferred), or accountant prepared and signed.
- forecast projections of project employment, wages, capital and operational expenditure
- financial modelling and budgeting to demonstrate commercial viability
- a project plan and risk register which clearly demonstrates project feasibility and delivery
- all regulatory requirements including land tenure, planning and environmental issues have been identified and resolution strategies are in place to the satisfaction of the State
- suitable project management arrangements are in place for the construction and operations phases of the project
- evidence of the business structure including governance arrangements for the project
- identification of all sources of funding for the proposed project
- competitor analysis
- supply, supplier and value chain analysis
- information to demonstrate the sustainability of the Project in Queensland beyond the term of the financial assistance.

The application form must include a signed declaration from an authorised representative of the applicant.

At this stage the Department may also assign a Client Manager to you to provide assistance on questions you may have regarding the application process.

You will receive an acknowledgement of receipt of your application and a copy of the submitted application by email.

5.2 Assessment

Each application will be checked against the organisation and project eligibility criteria set out in Section 3 of these Guidelines. If the application does not satisfy these criteria, it will not be assessed further and you will be notified of the outcome.

During the application assessment stage, the Department will coordinate probity checks, due diligence, and risk assessment as well as an economic assessment. The Department may engage consultants or specialist advisors to assist with the assessment of applications against the eligibility and assessment criteria including for probity checks and technical assessments. The Department may also seek advice from other government agencies during the assessment process.

The Department may seek further information from you in relation to any matter arising from the assessment of your application.

The Department will prepare an investment case for consideration by a cross agency panel. The panel will consider the project against the assessment criteria and program objectives, making recommendations to the approving delegates. The amount, type of assistance sought and whether the project should be supported will be considered.

The panel may determine to recommend a different form or amount of assistance for a project or that assistance be provided on additional or alternative terms and conditions. The panel may also determine to recommend that no financial assistance be provided.

You will be notified in writing of the outcome of your application once the Department has completed the assessment process.

There is no guarantee of approval at any stage of the process.

5.3 Agreement

All successful applicants will be required to enter into a financial assistance agreement with the State, which sets out the terms and obligations upon which assistance will be provided including the payment of financial assistance in arrears on achievement of agreed performance requirements, including for a number of operational years of the project.

Performance requirement examples include:

- a minimum number of new direct FTE to be created within a specific timeframe, to be verified by the State
- a minimum capital and/or project expenditure amount within a specific timeframe, to be verified by the State
- specification of expenditure in the Queensland supply chain, to be verified by the State
- production targets related to your project, to be verified by the State
- where financial assistance greater than \$2.5 million is being granted, the Queensland Charter for Local Content will apply
- reporting requirements for key performance requirements and benefits as conditional payments of assistance.

For the majority of projects, performance security (usually in the form of a bank guarantee, general security interest and/or other registered security) will be required to secure achievement of performance requirements, and where relevant, repayment of assistance amounts. The provision of this security should be considered in the funding arrangements for your project.

The State is not obligated to provide any assistance unless and until a financial assistance agreement is signed by all parties.

The Department reserves the right to undertake an audit of the project to monitor progress and/or appoint an independent advisor to undertake an audit of projects.

6. Assessment criteria

The following criteria will be used to assess applications made under the Guidelines for the Program to ensure the Applicant and project continue to meet the Program objectives, public benefit and delivers value for money aligned to the *Queensland new-industry development strategy* and the *Queensland Biomedical 10-Year Roadmap and Action Plan*.

Criteria no.	Assessment criteria
1	<p>Business Impact:</p> <p>The project's demonstrated ability to:</p> <ul style="list-style-type: none"> • create high value and highly skilled new employment, particularly for regional Queensland • contribute to increased private sector investment, particularly for regional Queensland • improve productivity • move research & development (R&D) technology through to complex manufacturing • leverage other funding sources, for example Australian Government • address decarbonisation and the business' commitment toward building their ESG (Environment, Social and Governance) credentials
2	<p>Supply Chain Impact:</p> <p>The project's demonstrated ability to:</p> <ul style="list-style-type: none"> • increase supply chain investment (expenditure in the supply chain) • impact the supply chain through expanding, diversifying, deepening or disrupting. For example: <ul style="list-style-type: none"> - adding more businesses into an existing supply chain (feedstock, offtake, new markets) - creating additional or new supply chains from the investment - creating critical mass to enable further investment by others into the supply chain - creating new supply chain businesses through introduction of new technology - creating or strengthening partnerships and collaborations along the supply chain, including with First Nations businesses - creating capital efficiencies and improving speed to market

Criteria no.	Assessment criteria
3	<p>Ecosystem Impact: The project's demonstrated:</p> <ul style="list-style-type: none">• impact on the industry value chain. For example:<ul style="list-style-type: none">- accelerating sector development- creating critical mass to attract the next stage development- introducing new capabilities that close gaps in the value chain• alignment to Queensland Roadmaps and Action Plans for priority areas in the Queensland new-industry development strategy and the Biomedical industry• contribution to growth of industry knowledge and development of industry capability• ability to enhance the development of the industry's workforce, encompassing upskilling and new skills and including for First Nations people• ability to uplift regional industry and build inter-regional linkages• ability to deliver transformational impact across multiple industries and/or regions• contribution to sovereign capability through on-shoring or import replacement, particularly imports beyond the immediate sectors to diversify the economy
4	<p>Project Feasibility: The applicant or project partners demonstrated:</p> <ul style="list-style-type: none">• experience and capability in delivering similar projects, or plan to engage external or internal expertise and capability prior to project commencement• comprehensiveness of the project plan and schedule• well considered risk identification and management plan• timeliness of project delivery, including consideration of all required regulatory approvals• financial capacity to deliver project and project financing plan, including proposed sources and approval status• commercial viability of the project

7. Glossary

Applicant	An eligible organisation submitting an application for funding under the Program.
Application	An application (or relevant part of an application) made to the State for funding from the Program and includes an application form and any other supporting or additional information in whatever form provided by the Applicant in connection with its enquiry or application to the Program.
Capital expenditure	The cost of acquiring certain fixed assets such as plant and equipment (unless otherwise negotiated) or construction of buildings or capital upgrades to an existing production facility.
Department	The Queensland Department of State Development, Infrastructure, Local Government and Planning.
Guidelines	These Industry Partnership Program Guidelines, as amended from time to time
Program	Industry Partnership Program
project	Includes the entire scope of works identified in the Application.
State	The State of Queensland

8. Communications

8.1 Media

All media enquiries or public announcements relating to the Program will be coordinated and managed by the Department's media team. Where possible, all media and communications about projects will be undertaken jointly with successful applicants. You will be required to:

- seek and obtain the Department's approval before making public statements, or contacting or responding to the media, regarding successful or unsuccessful applications through the Program
- provide the Department with at least 25 business days' notice of any proposed media event
- provide any proposed media or public statement to the Department for approval prior to its release as well as making any changes or amendments to the form, content or manner reasonably requested by the Department.

8.2 Confidentiality

The Department will maintain controls in relation to the management of confidential information provided by applicants and all internal documentation produced in relation to the administration of this Program.

Applicants must keep confidential any dealings with the Department about their application, including any financial assistance offered, but may make disclosures to advisors who are under an obligation of confidence or if required by law.

The State reserves the right to publicly disclose the names of applicants, general information about projects and the assistance provided and details about the anticipated economic outcomes and benefits to the State. The State may also disclose confidential information of, or provided by, the applicant:

- if required to be disclosed by law
- to its advisors, consultants and contractors
- to any government agency.

9. Advice and support

If you have any concerns in relation to the application or assessment process, you may raise this concern by email to ipp@dsdilgp.qld.gov.au and this will be considered.

The Department welcomes feedback on the Program. Further information about providing feedback, compliments or complaints to the Department can be found at <https://www.statedevelopment.qld.gov.au/about-us/contact-us/feedback-compliments-and-complaints>

For enquiries or assistance about these Guidelines, please contact the Department of State Development, Infrastructure, Local Government and Planning:

Email: ipp@dsdilgp.qld.gov.au

Phone: 13 QGOV (13 74 68)

10. Terms and Conditions

10.1 Reservation of rights

The State reserves the right to administer the Program and conduct the process for the assessment and approval of applications in connection with the Program in such manner as it thinks fit and to:

- change the structure, procedures, nature, scope or timing of, or alter the terms of participation in, the process or overall Program (including timeframes and submission and compliance of applications);
- consider or accept or refuse to consider or accept any application which:
 - is lodged other than in accordance with these Guidelines;
 - is lodged after the relevant closing date for lodgement;
 - does not contain the information required by these Guidelines; or
 - is otherwise non-conforming in any respect;
- vary or amend the eligibility criteria or assessment criteria set out in these Guidelines;
- take into account any information from its own and other sources (including other Government agencies or advisors);
- accept or reject any application, having regard to these Guidelines, the eligibility criteria and the assessment criteria or any other item, matter or thing which the State considers relevant, including the limitations on the funds available for the Program;
- give preference by allocating weighting to any one or more eligibility criteria or assessment criteria over the other;
- seek clarifications or additional information from, or provide clarifications or additional information to, negotiate or deal with, or seek presentations or interviews from, any applicant, without doing or requiring the same from all or any of the other applicants;
- conduct due diligence investigations in respect of any applicant and subject applications to due diligence, technical, financial and economic appraisals;

- i) require an applicant to clarify or substantiate any claims, assumptions or commitment contained in an application or provide any additional information;
- j) terminate further participation of any applicant in the application process for the Program;
- k) terminate, suspend or reinstate the Program or any process in the Program;
- l) not proceed with the Program in the manner outlined in these Guidelines, or at all;
- m) allow the withdrawal or addition of any applicant after the closing date;
- n) conduct negotiations with any one or more applicants after applications have been lodged.

Where, under these Guidelines, it is stated that the State may exercise a right or discretion or perform any act or omit to perform any act, then unless stated otherwise the State may do so at its sole and absolute discretion and will not be required to act, or be restrained from acting, in any way or for any reason nor to take into account the interests of any third party (including the applicants).

If the State does exercise any of its rights under these Guidelines, the State may inform any or all applicants. The State will not, however, be under any obligation to do so.

10.2 Relationship

The State's obligations regarding the application process are limited to those expressly stated in these Guidelines.

Subject to Section 10.7, no contractual or legal relationship exists between the State and an applicant in connection with the Program, these Guidelines or the application process. An applicant, or its representatives:

- a) has no authority or power, and must not purport to have the authority or power to bind the State, or make representations on behalf of the State;
- b) must not hold itself out or engage in any conduct or make any representation which may suggest to any person that the applicant is for any purpose an employee, agent, partner or joint-venturer with the State; and
- c) must not represent to any person that the State is a party to the proposed project (other than as a potential funder subject to the application process and confidentiality obligations detailed in these Guidelines).

10.3 Participation at applicant's cost

Each applicant participates in the Program at its own cost and risk.

To the extent permitted by law, no applicant will have any claim of any kind whatsoever against the State (whether in contract, tort (including negligence), equity, under statute or otherwise) arising from or in connection with:

- a) any costs, expenses, losses or liabilities suffered or incurred by the applicant in preparing and submitting its application (including any amendments, requests for further information by the State, attendance at meetings or involvement in discussions) or otherwise in connection with the Program;
- b) the State at any time exercising or failing to exercise, in its absolute discretion, any rights it has under or in connection with the Program; or
- c) any of the matters or things relevant to its application or the Program in respect of which the applicant must satisfy itself, including under these Guidelines.

Without limiting the foregoing, if the State cancels or varies the Program at any time or does not select any applicant following its assessment of the applications, or does (or fails to do) any other thing referred to under these Guidelines, no applicant will have any claim against the State arising from or in connection with any costs, expenses, losses or liabilities incurred by the applicant in preparing and submitting its application or otherwise in connection with or in relation (whether directly or indirectly) to the Program.

10.4 Applicant to make own enquiries

These Guidelines have been prepared to give potential applicants background information in relation to the Program. These Guidelines do not, and do not purport to, contain all of the information that applicants may require in reaching decisions in relation to whether or not to submit an application. Applicants must form their own views as to what information is relevant to such decisions and obtain their own independent legal, financial, tax and other advice in relation to information in these Guidelines or otherwise made available to them during the application process.

The State accepts no responsibility whether arising from negligence or otherwise (except a liability that cannot lawfully be excluded) for any reliance placed upon the information supplied by it in connection with the Program or interpretations placed on the information by applicants.

10.5 Intellectual property

Any intellectual property rights that may exist in an application will remain the property of the applicant or the rightful owner of those intellectual property rights. Any part of an application considered to contain any intellectual property rights should be clearly identified by the applicant.

The applicant grants to the State (and will ensure that relevant third parties grant) a non-exclusive, irrevocable, royalty free, perpetual, sub-licensable licence to exercise the intellectual property rights in the application for the purpose of assessing and making decisions about the application and in administering the Program.

10.6 Privacy

In this section, **Personal Information** has the meaning given to that term in the *Information Privacy Act 2009 (Qld)*.

Personal Information provided by applicants may, in the course of and for the purposes of assessment of the application, be disclosed to the State's associates (including other government agencies), advisors, consultants and contractors, and project stakeholders. Personal Information may also be disclosed where required for purposes associated with undertaking assessment of the application, including due diligence enquiries.

If any applicant collects or has access to any Personal Information in connection with its application or the Program, the applicant must comply, in relation to that Personal Information:

- a) (as if it were the Department) with the Information Privacy Principles in the *Information Privacy Act 2009 (Qld)*; and
- b) with all reasonable directions of the State.

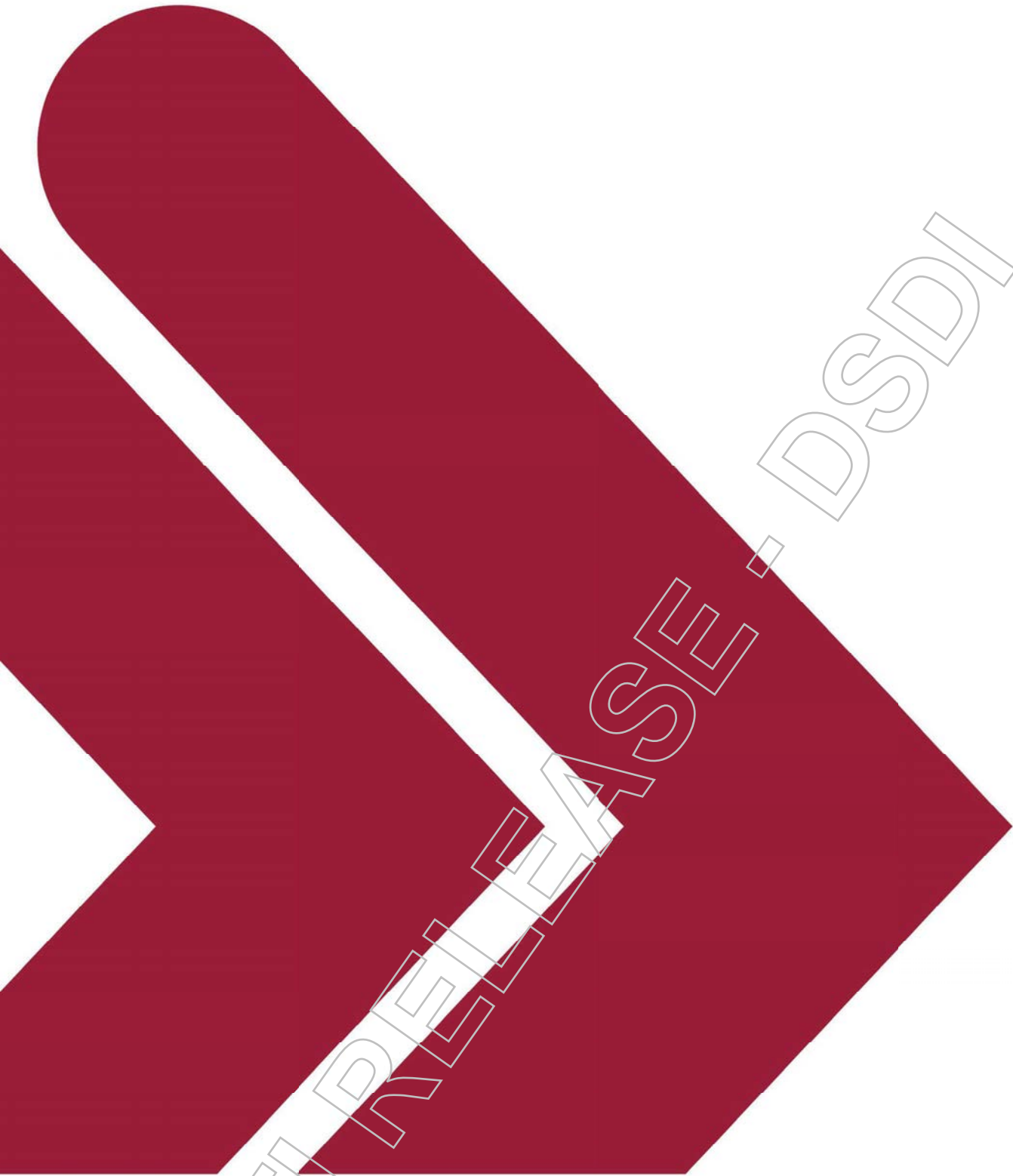
10.7 Acceptance

By submitting an application, each applicant:

- a) warrants to the State that the information contained in its application is accurate and complete as at the date on which it is submitted and is not by omission misleading, and may be relied on by the State in determining whether or not to provide assistance (including financial or fiscal assistance) to the applicant under the Program;
- b) undertakes to promptly advise the State if it becomes aware of any change in circumstances which causes the information contained in its application to become inaccurate or incomplete in a material respect;
- c) acknowledges that the State will rely on the above warranty and undertaking when evaluating the application;
- d) acknowledges that the State may elect to remove an applicant or elect not to further consider an application at any stage as a result of a material change to the information presented in an application;
- e) acknowledges that the State may suffer loss or damage if the applicant breaches the above warranty and undertaking; and

- f) is taken to have accepted these Guidelines, including the terms and conditions, and warrants for the benefit of the State that it will not breach these Guidelines or seek to bring any claim, of any kind whatsoever, against the State which is precluded by these Guidelines.

RTI RELEASE - DSDI



RTI RELEASE - DSDI

Department of State Development,
Infrastructure, Local Government and Planning
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Tel 13 QGOV (13 74 68)
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Pages 23 through 25 redacted for the following reasons:
-----Sch. 3(2)(b) - Reveal Cabinet consideration or otherwise prejudice confidentiality of Cabinet
considerations or operations

RTI RELEASE - DSDI

Premier and Minister for the Olympic and Paralympic Games, and
 Deputy Premier, Minister for State Development, Infrastructure,
 Local Government and Planning
 Minister Assisting the Premier on Olympic and Paralympic Games
 Infrastructure, and
 Treasurer and Minister for Trade and Investment
BRIEFING NOTE FOR DECISION

Our ref: MBN23/780
 Date: 28 August 2023

SUBJECT Industry Partnership Program (IPP) Sch. 3(8)(1) - Breach of confidence, Sch. 4(4)(7)(1)(c) - Disclosing business, commercial or financial affairs
Sch. 3(8)(1) - Breach of confidence, Sch. 4(4)(7)(1)(c) - Disclosing business, commercial or financial affairs

<p>Note: This brief is considered draft until signed.</p> <p><input checked="" type="checkbox"/> Approved</p> <p><input type="checkbox"/> Not approved</p> <p><input type="checkbox"/> Noted</p> <p><input type="checkbox"/> Further information required (see comments)</p>	<p>Signed.....  Date..... 3 / 11 / 2023</p> <p>Hon. Annastacia Palaszczuk MP Premier and Minister for the Olympic and Paralympic Games Comments:</p>
<p>Note: This brief is considered draft until signed.</p> <p><input checked="" type="checkbox"/> Approved</p> <p><input type="checkbox"/> Not approved</p> <p><input type="checkbox"/> Noted</p> <p><input type="checkbox"/> Further information required (see comments)</p>	<p>Signed.....  Date..... 15.9.23</p> <p>Hon. Steven Miles MP, Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure Comments:</p>
<p>Note: This brief is considered draft until signed.</p> <p><input checked="" type="checkbox"/> Approved</p> <p><input type="checkbox"/> Not approved</p> <p><input type="checkbox"/> Noted</p> <p><input type="checkbox"/> Further information required (see comments)</p>	<p>Signed.....  Date..... 11 / 09 / 2023</p> <p>Hon. Cameron Dick MP Treasurer and Minister for Trade and Investment Comments:</p>

ACTION REQUIRED BY 29 September 2023 for the Premier, Deputy Premier and Treasurer to make a decision on the IPP funding recommendation for the Project to commence.

RECOMMENDATION

It is recommended that the Premier, Deputy Premier and Treasurer:

Sch. 3(8)(1) - Breach of confidence, Sch. 4(4)(7)(1)(c) - Disclosing business, commercial or financial affairs

- approve for the Deputy Director-General (DDG), State Development Group (SDG), Department of State Development, Infrastructure, Local Government and Planning (DSDILGP) to execute a funding agreement on behalf of the State.

BACKGROUND

Sch. 3(2)(1)(b) - Reveal Cabinet consideration or otherwise prejudice confidentiality of Cabinet considerations or operations

Premier and Minister for the Olympic and Paralympic Games, and
Deputy Premier, Minister for State Development, Infrastructure,
Local Government and Planning
Minister Assisting the Premier on Olympic and Paralympic Games
Infrastructure, and
Treasurer and Minister for Trade and Investment
BRIEFING NOTE FOR DECISION

Our ref: MBN23/780
Date: 28 August 2023

Sch. 3(2)(1)(b) - Reveal Cabinet consideration or otherwise prejudice confidentiality of Cabinet considerations or operations

Sch. 3(8)(1) - Breach of confidence, Sch. 4(4)(7)(1)(c) - Disclosing business, commercial or financial affairs

KEY ISSUES

Sch. 3(8)(1) - Breach of confidence, Sch. 4(4)(7)(1)(c) - Disclosing business, commercial or financial affairs

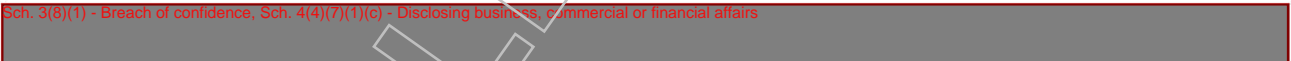


RESULTS OF CONSULTATION

- The Department of the Premier and Cabinet, Queensland Treasury, Trade and Investment Queensland, and the Department of Tourism, Innovation and Sport have been consulted through their membership on the IP.

RESOURCE/FINANCIAL IMPLICATIONS

- To date, 18 projects have been approved under the IPP, with funding assistance of \$204.4 million. These projects have a value of \$1,123.5 million and are projected to create 1,856 operational jobs, including supply chain jobs.



SENSITIVITIES/RISKS

- CEM notes the funding and commercial risks are low as well as the risk around the technical and management capability to deliver the Project.

HUMAN RIGHTS ACT

- There are no human rights identified as being relevant to this decision.

<input checked="" type="checkbox"/> Noted Debbie McNamara A/Director-General Department of State Development, Infrastructure, Local Government and Planning Date: 31 August 2023	<input checked="" type="checkbox"/> Noted Maryanne Kelly A/Under Treasurer Queensland Treasury Date: 4 September 2023	<input checked="" type="checkbox"/> Noted Rachel Hunter Director-General Department of the Premier and Cabinet Date: 28/9/23
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- Note: This brief is considered draft until signed.**

Author Name: Karen Thompson Position: Director Unit: Industry Partnerships Tel/Mob No: [Redacted] Date: 22 August 2023	Approved by (Exec Dir) Name: Mark Tierney Position: Executive Director Branch: Emerging Industries Tel/Mob No: [Redacted] Date: 23 August 2023	Approved by (DDG) Name: Michele Bauer Division: State Development Tel/Mob No: 3452 7038 Date: 24 August 2023
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Pages 29 through 50 redacted for the following reasons:

-----Sch. 3(8)(1) - Breach of confidence, Sch. 4(4)(7)(1)(c) - Disclosing business, commercial or financial affairs

RTI RELEASE - DSDI

SUBJECT Overseas travel approval for Queensland Government representation at Maintenance Repair and Overhaul (MRO) Asia-Pacific 2023 Exhibition, Singapore, and in-country industry engagement

<p>Note: This brief is considered draft until signed.</p> <p><input checked="" type="checkbox"/> Approved</p> <p><input type="checkbox"/> Not approved</p> <p><input type="checkbox"/> Noted</p> <p><input type="checkbox"/> Further information required (see comments)</p>	<p>Signed.....  Date..... </p> <p>Hon. Steven Miles MP, Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure</p> <p>Comments:</p>
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ACTION REQUIRED BY 4 September 2023 to enable overseas travel arrangements to be made given rapid price increases.

RECOMMENDATION

It is recommended that you:

- **note** the Queensland Government has secured a stand at MRO Asia-Pacific 2023 and 10 Queensland MRO businesses have confirmed to exhibit on the stand as per the Director-General's approval (**Attachment 1**)
- **approve** Ms Michele Bauer, Deputy Director-General, State Development Group (SDG), to accompany you as a senior Department of State Development, Infrastructure, Local Government and Planning (the department) representative to attend MRO Asia-Pacific 2023 (Singapore) and undertake other sectoral meetings and visits between 24 to 29 September 2023
- **sign** the overseas travel approval form (**Attachment 2**).

BACKGROUND

- Supporting Queensland companies to target Australasian and South-East Asian markets is a strategic priority under the Queensland Aerospace 10-Year Roadmap and Action Plan. It also aligns with the objectives of the recent Sustainable Aviation Fuel (SAF) roundtable held by you and it will allow Queensland to capitalise on this growing market opportunity. Queensland, the only Australian state to do so, has had a presence at the MRO Asia-Pacific Exhibition since 2017 (with the exception of 2021).
- On 16 July 2023, you approved the overseas travel for Queensland Government representation at MRO Asia-Pacific 2023 Exhibition, Singapore, and in-region industry visits (**Attachment 3**). Given the breadth of the activities proposed as part of your itinerary, it is proposed that Ms Bauer also accompanies you on the trip.

KEY ISSUES

- Strategic Industry Development in SDG will lead an industry delegation of 10 Queensland businesses to Singapore from 24 to 29 September 2023 to maximise Queensland's focus on growing its aerospace MRO industry. The mission will include in-country briefings, business-to-business (B2B) matching, one-day side program and/or site tours planned for 25 September and exhibiting on the Queensland Government stand from 26 to 28 September 2023.
- Ms Bauer will support you through a four-day program of meetings and site visits that is currently being developed. This program will cover sustainable housing and high density living, biomedical, SAF, and MRO.

RESULTS OF CONSULTATION

- The department is working with the Trade and Investment Queensland's team based in Singapore to support the Queensland delegation with B2B matching opportunities and in-country logistics.
- Economic Development Queensland has been consulted on the housing program planned for you.
- Departmental international travel guidelines currently do not address any specific COVID-19 travel restrictions.

RESOURCE/FINANCIAL IMPLICATIONS

- The proposed expenditure is outlined in the Overseas Travel form (**Attachment 1**) as:
 - one economy return flight, Brisbane to Singapore
 - one Executive King room, four nights accommodation at Conrad Centennial Singapore
 - contingency for price fluctuation between the time of approval and bookings
 - travel allowances.
- Funding is available from the SD Projects cost centre 1400158.

HUMAN RIGHTS ACT

- There are no human rights identified as being relevant to this decision.

Author Name: Jennifer Harrison-Hart Position: Principal Project Office Unit: Strategic Industry Development Tel/Mob No: 3828 2917 Date: 22 August 2023	Approved by (Exec Dir) Name: Denise Johnston Position: Executive Director Branch: Strategic Industry Development Tel/Mob No: 3452 6705 Date: 25 August 2023	Approved by (DDG) Name: Michele Bauer Division: State Development Tel/Mob No: [Redacted] Date: 30 August 2023	Acting Director-General Endorsement Name: Debbie McNamara Signed  Date 30 August 2023
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- **Note: This brief is considered draft until signed.**

RTI RELEASED

BRIEFING NOTE FOR DECISION

SUBJECT Identify subject matter – no more than two lines

<p>Note: This brief is considered draft until signed.</p> <p><input checked="" type="checkbox"/> Approved</p> <p><input type="checkbox"/> Not approved</p> <p><input type="checkbox"/> Noted</p> <p><input type="checkbox"/> Further information required (see comments)</p>	<p style="text-align: center;"></p> <p>Signed..... Date...10...../...07...../...2023.....</p> <p>Hon. Steven Miles MP, Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure</p> <p>Comments:</p>
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ACTION REQUIRED BY The Report to Parliament is due to be tabled prior to 10 July 2023 to meet the required Parliamentary tabling timelines for overseas travel (within one month of your return), as stated in the *Queensland Ministerial Handbook*.

RECOMMENDATION

It is recommended that you:

- **approve** the travel report (**Attachment 1**) highlighting the outcomes of your recent trip to Los Angeles and Boston from 4–10 June 2023
- **approve** the department to table the report in Parliament on your behalf
- **sign** the letter to the Clerk of the Parliament, Mr Neil Laurie requesting that the report be tabled as soon as possible (**Attachment 2**).

KEY ISSUES

- Section 4.13.9 of the *Queensland Ministerial Handbook* requires that you table a report in Parliament on overseas travel undertaken within one month of your return (i.e. by 10 July 2023).
- Your trade and investment mission provided valuable opportunities to promote the Queensland Government's bio-technology industry capabilities and investment opportunities to key stakeholders and global investors.
- You also engaged with the LA28 team to build relationships between the cities hosting the Olympic and Paralympic Games in 2028 and 2032; toured a large and complex Olympic stadium to help inform the Gabba Stadium; and explored alternative models for achieving affordable housing that remains affordable.
- You also took the opportunity to cement the relationship already established late last year with Sanofi and sign a Statement of Intent that indicates that future opportunities are assured.
- The attached report details the activities you undertook and the outcomes and potential outcomes of your meetings (**Attachment 1**).
- Actual costs of the trip have not been included in the report and will need to be reported as part of the Public Report of Ministerial Office Expenses which is presented to Parliament on a six-monthly basis.

RESULTS OF CONSULTATION

BRIEFING NOTE FOR DECISION

- Trade and Investment Queensland has been consulted on the contents of the Report to Parliament and have confirmed that it provides accurate reflection of the outcomes of the mission.

RESOURCE/FINANCIAL IMPLICATIONS

- There are no resource (e.g. staffing) or financial implications associated with this briefing note.

SENSITIVITIES/RISKS

- An estimates brief has been prepared to address any potential questions raised at the upcoming estimates hearing.

HUMAN RIGHTS ACT

- There are no human rights identified as being relevant to this decision.

Author Name: Mary Weaver Position: A/Director Unit: Office of the Director- General Tel/Mob No: [Redacted] Date: 22 June 2023	Approved by (Dir/Exec Dir) Name: Mary Weaver Position: A/Director Unit: Office of the Director- General Tel/Mob No: [Redacted] Date: 22 June 2023
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- **Note: This brief is considered draft until signed.**

RTI RELEASE - DSDI

Report to Parliament

Los Angeles and Boston overseas mission

4 June to 10 June 2023

The Honourable Steven Miles MP

Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure



The Department of State Development, Infrastructure, Local Government and Planning connects industries, businesses, communities and government (at all levels) to leverage regions' strengths to generate sustainable and enduring economic growth that supports well-planned, inclusive and resilient communities.

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Any references to legislation are not an interpretation of the law. They are to be used as a guide only. The information in this publication is general and does not take into account individual circumstances or situations. Where appropriate, independent legal advice should be sought.

Copies of this publication are available on our website at www.statedevelopment.qld.gov.au and further copies are available upon request.

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Source number D23/85199

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Official delegation

The Honourable Steven Miles MP, Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure	
Ms Katharine Wright, Chief of Staff to the Deputy Premier	
Mr Mike Kaiser, Director-General, Department of State Development, Infrastructure, Local Government and Planning (DSDILGP)	
Ms Michele Bauer, Deputy Director-General, DSDILGP (Boston only)	
Ms Viki Forrest, Trade & Investment Commissioner (North America), Trade and Investment Queensland (TIQ)	

RTI RELEASE

Program

Monday 5 June to Thursday 8 June 2023

Time is in local time

Monday 5 June 2023 – Los Angeles	
8.30am – 9.30am	Meeting with Ms Kathy Carter, LA28 Chief Executive Officer and tour of SoFi Stadium
10.30am, – 11.14am	Meeting with Ms Erin Bromaghim, LA Deputy Mayor of International Affairs
Tuesday 6 June 2023 – Boston	
9.00am – 9.45am	Meeting with Queensland delegation at BIO Australia Pavilion
10.00am – 10.30am	Meeting with Mr Michael Palladinetti, Global Head of Business Development and Licensing Sanofi Senior Team
11.00am – 12.00pm	Tour MIT Kendall Square Innovation Precinct
12.20pm – 1.05pm	Site visit at MIT.nano
1.20pm – 1.50pm	Site visit at LabCentral 238
7.00pm – 9.30pm	Dinner with the University of Queensland
Wednesday 7 June 2023 – Boston	
7.30am – 10.00am	Event Queensland Investment Breakfast Roundtable
10.30am, – 12.30	Meeting with Councillor Marc McGovern, City Councillor, City of Cambridge about affordable housing
1.00pm – 2.00pm	Meeting with Mr David Luberoff and Ms Jennifer Molinsky, Harvard Joint Centre of Housing Studies
2.30pm – 3.30pm	Tour of the Finch development, an affordable housing site at Cambridge
Thursday 8 June 2023 – Boston	
8.15am – 11.30am	Visit to Sanofi mRNA Centre of Excellence and signing of Statement of Intent

Monday 5 June 2023 – Los Angeles

Meeting with Ms Kathy Carter, LA28 Chief Executive Officer and Tour of SoFi Stadium

Date:	Monday 5 June 2023
Venue:	1001 S Stadium Drive, Inglewood CA

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Viki Forrest	Trade and Investment Commissioner (North America), Trade and Investment Queensland (TIQ)
Ms Kathy Carter	LA28 Chief Executive Officer
Mr Brian Lafemina	Chief Business Officer, Games Planning & Deliver
Ms Michelle Schwartz	Chief External Affairs Officer
Mr James Pearce	Vice President, Delivery Partners
Ms Hilary Ash	Vice President, Games Delivery & Venue Infrastructure
Ms Kendall Brown	Venue Project Manager

Meeting summary:

The purpose of this meeting was to understand progress on Los Angeles 2028 (LA28) Games planning, infrastructure and governance; and to build relationships between LA28 and Brisbane 2032 Games organisers.

The 2028 Summer Olympics are being organised by LA28, an independent, non-profit, private organisation that partners with private and public entities to deliver the Games. LA28's vision for the Games is to create a grand partnership among the city's stakeholders that sets the standard for sustainable mega-events everywhere and makes that knowledge universally accessible and applicable.

Much like Brisbane 2032, LA28 will use 100 per cent existing and temporary venues with plans to reuse or return all temporary and overlay materials to their natural.



The main opening ceremony for the LA28 Games will take place in LA's SoFi Stadium



Interior of SoFi Stadium showing its adaptability to a range of sports and events

A tour of SoFi stadium was undertaken. SoFi Stadium is a new National Football League stadium that will host the LA28 opening and closing ceremonies, in addition to archery and football games.

The way the stadium is integrated into the local community is of relevance to the redevelopment of the Gabba Stadium. It incorporates restaurants, bars and entertainment spaces which are activated regardless of sports events and an African American art studio featuring predominantly local neighbourhood and broader LA artists.

Meeting with Ms Erin Bromaghim, Los Angeles (LA) Deputy Mayor of International Affairs

Date:	Monday 5 June 2023
Venue:	200 N. Main Street, Los Angeles, CA

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Viki Forrest	Trade and Investment Commissioner (North America), Trade and Investment Queensland (TIQ)
Ms Erin Bromaghim	Los Angeles Deputy Mayor of International Affairs
Ms Christine Peterson	Director of International Trade and Investment

Meeting summary:

The purpose of this meeting was to discuss LA28 governance and government contribution to Games planning. The meeting also provided an opportunity for a discussion on the *Inflation Reduction Act*, passed by United States Congress in August 2022, and its potential impact on Australian (with a focus on Queensland) industries.

Plans for LA2028 were discussed, in particular LA City's approach to public transport infrastructure, which will see projects brought forward.

Discussions also centred on transport for the Games and what Los Angeles was doing to coordinate transport across the region.

LA has a high proportion of private public transport providers and they also identified that sustainable bus transportation will be challenging, with LA contemplating the use of buses from other cities, including ones that run on electricity, hydrogen and possibly natural gas in order to deliver a greener Games.

LA City has a conscious focus on building social licence for the Games, recognising that citizens will need to have legacy benefits explained to create buy in for the necessary disruption during construction and operations. Investment in a significant community sports program to drive youth participation is also a feature of this effort.

The city is also contemplating the creation of app-based advice for visitors on attractions and places to visit within Olympics precinct neighbourhoods and charging access to specific Olympics precincts.



Deputy Mayor of International Affairs, Ms Erin Bromaghin, with the Deputy Premier at The LA Mayor's office.

Tuesday 6 June 2023 – Boston

Meet with Queensland delegation at BIO Australia Pavilion

Date:	Tuesday 6 June 2023
Venue:	Boston Convention Center, stand 2765

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Ms Viki Forrest	Trade and Investment Commissioner (North America), Trade and Investment Queensland (TIQ)
	Queensland and Australian delegates at BIO

Meeting summary:

The Deputy Premier, the Director-General and Queensland Government representatives met with members of the Queensland delegation at the Australian pavilion at BIO at the Boston Convention Center.

In his address, the Deputy Premier updated delegates on developments in Queensland and the Queensland Government's commitment to continue to strengthen and develop the Biomedical industry.

The Deputy Premier welcomed delegates and offered to provide support where required in their engagements during or after BIO to promote Queensland as a place to do business.

He also encouraged delegates to access the resources of Life Sciences Queensland who were supporting the delegation with the Queensland Government.

The Deputy Premier announced that Professor Ian Frazer has agreed to become the Queensland Government's biomedical advisor which is a significant appointment.

A total of 115 Queensland delegates attended BIO, one of the largest contingents for many years. The event was an opportunity to emphasise Queensland's commitment to, and history of, attending BIO, the Government's strong 25-year commitment to the sector, and the *Queensland Biomedical 10-Year Roadmap and Action Plan*.

Queensland delegates were focused on promoting Queensland to the international delegates as a desirable place to invest, citing our record of excellence in the bio-technology space.

Delegates also promoted the upcoming national conference for AusBiotech 2023 which will be held in Brisbane from 1-3 November 2023.

The event provided the opportunity for the Deputy Premier, Director-General and Deputy Director-General to have informal discussions with many delegates and set further actions in place for departmental representatives to follow-up regarding industry and project developments.

A complete list of the Queensland delegates to the BIO International Conference is provided at **Attachment 1**.



Queensland delegates with the Deputy Premier at BIO



Deputy Premier addressing the Queensland delegates at BIO

Meeting with Sanofi Senior Team

Date:	Tuesday 6 June 2023
Venue:	Sanofi BIO Partnering Room, Boston Convention Center

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Mr Michael Palladinetti	Global Head of Business Development & Licensing, Sanofi
Mr Brian Bronk	Global Head of business Development, Neurology, Rare Diseases & Technology Platforms
Dr Iris Depaz	Country Medical Lead

Meeting summary:

On 5 December 2022, the Queensland Government entered a funding agreement with Sanofi to establish the first Translational Science Hub (TSH) for mRNA in Australia. As part of the support provided to Sanofi to establish the TSH, the Queensland Government, The University of Queensland and Griffith University committed to further the development of the biomedical ecosystem in Queensland by entering into a Statement of Cooperation with Sanofi.

The Sanofi Business Development Team was keen to understand Queensland's capabilities and the Queensland Government's willingness to explore opportunities for Sanofi to expand its activities in Queensland following the company's commitment last year to establish its Translational Science Hub in Brisbane.

The Deputy Premier confirmed the Queensland Government's prioritisation of the biomedical industry, and the long-term investment made in its development.

The Sanofi team expressed how impressed they are with the collaboration so far with Government and universities (particularly Griffith and UQ), the favourable regulatory environment and research and development tax credits, all of which provide a strong motivation for considering further investment.

Queensland Government representatives agreed to look at Sanofi's priority areas for research and development and identify possible start up, researcher and other local company matches. Sanofi agreed to explore undertaking a roadshow in Queensland similar to one they ran in Cambridge (United Kingdom) recently.

The next step is to work towards a further focused meeting at AusBiotech later in 2023.

Sanofi is one of the world's largest healthcare companies, based across 90 countries and employing more than 95,000 people. After 100 years of operation, Sanofi has a global footprint extending to 69 production sites and 21 research and development sites around the world.

The Business Development and Licensing area of Sanofi has global scope across all business units and therapeutic areas. It has the flexibility to pursue a broad range of deal structures, including research and development collaborations, joint ventures, commercial collaborations and other types of strategic alliances

MIT Kendall Square Innovation Precinct Tour

Date:	Tuesday 6 June 2023
Venue:	E62-450, Building E62, 4th floor, Room 450, MIT Sloan School of Management, 100 Main Street, Cambridge

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Ms Viki Forrest	Trade and Investment Commissioner (North America), Trade and Investment Queensland (TIQ)
Professor Scott Stern	David Sarnoff Professor of Management of Technology, MIT Sloan School of Management
Mr Stuart Krusell	Senior Director, Global Programs, MIT Sloan School of Management
Ms Sarah O'Brien	Project Manager, MIT Regional Entrepreneurship Acceleration Program
Dr Erin Rayment	Executive Director (Industry Engagement), Queensland University of Technology (QUT)
Professor Paul Young	Professor, Research Development, Office of the Deputy Vice-Chancellor, The University of Queensland
Ms Michelle Richards	Executive Director, Innovation and Commercial Partnerships, Translational Research Institute
Mr Chris Brown	Cross River Rail Precincts Director, QIC Real Estate

Meeting summary:

Founded in 1861, MIT is a private research university based in Cambridge, Massachusetts, which is renowned for its research and education in the physical sciences and engineering, as well as biology, economics, linguistics, and management. It is often ranked among the world's most prestigious universities.

The MIT Sloan School of Management is one of the world's leading business schools. MIT Sloan is focused on the development of principled, innovative leaders and generating ideas that advance management practice.



The Deputy Premier and some of the Queensland delegates on a tour of MIT's Kendall Square Innovation Precinct.

The MIT Regional Entrepreneurship Acceleration Program (REAP) provides opportunities for communities around the world to engage with MIT through an evidence-based, practical approach to strengthening innovation-driven entrepreneurial (IDE) ecosystems.

MIT Sloan Global Programs manages a portfolio of education programs designed to expand and deepen MIT Sloan's mission and impact around the world. Global Programs facilitates new methods of engagement between MIT faculty, students, and alumni and government, organisations, communities, and innovators to foster research and equip leaders with the knowledge and skills required to drive meaningful regional impact.

MIT Sloan Global Programs has partnered with over 60 locations globally through programs including MIT REAP and Sloan Visiting Fellows Programs.

Queensland and MIT have a strong history of collaboration. Professor Scott Stern presented to the group and emphasised the need to bring together strategy, stakeholders and systems to build a culture of both innovation and entrepreneurship, using the example of the Kendall Square innovation precinct at MIT.

This approach is of particular relevance as the Queensland Government considers the further success of the Translational Manufacturing facility at the Translational Research Institute (TM@TRI) and battery industry development.

Professor Scott Stern from MIT Sloan School will travel to Queensland in July 2023 to engage with Cohorts 3 and 4 of Queensland Connects – Cohort 4 has a dedicated focus on climate and disaster resilience.

MIT Site Visits – MIT.nano and LabCentral 238

Date:	Tuesday 6 June 2023
Venue:	MIT.nano – 60 Vassar Street REAR, Cambridge LabCentral 238 – 238 Main Street, Cambridge

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Ms Viki Forrest	Trade & Investment Commissioner (North America), Trade and Investment Queensland (TIQ)
Mr Stuart Krusell	Senior Director, Global Programs, MIT Sloan School of Management
Ms Sarah O'Brien	Project Manager, MIT Regional Entrepreneurship Acceleration Program
Mr Tom Gearty	Director of Communications and Initiatives, MIT.nano
Mr Luke Wallrich	Business Strategy & Partnerships, LabCentral 238
Ms Kristin Cabrera	Community Relations and Events, LabCentral 238
Dr Erin Rayment	Executive Director (Industry Engagement), Queensland University of Technology (QUT)
Professor Paul Young	Professor, Research Development, Office of the Deputy Vice-Chancellor, The University of Queensland
Ms Michelle Richards	Executive Director, Innovation and Commercial Partnerships, Translational Research Institute
Mr Chris Brown	Cross River Rail Precincts Director, QIC Real Estate

Meeting summary:

MIT.nano

Open to over 2,000 researchers, MIT.nano is a shared research centre accessible to the entire MIT community of faculty, researchers, and students, as well as qualified users from industry, academia, and government. 'MIT.nano was designed as a vessel to explore the dawn of the Nano Age'. A convening space to spark collaboration and cross-pollination, MIT consider it an important example of laboratory to market innovation.

Sharing resources through MIT.nano enables the MIT community to acquire the state-of-the-art nanotech tools and equipment that would be challenging for individual labs or departments to afford or maintain on their own. The size of the research facility allows for a look beyond the present state-of-the-art equipment by seeding dedicated lab spaces where new nanoscience and nanotechnology tools, instruments, processes, and techniques can be reinvented. The tour demonstrated the use of clean rooms and shared space and specialised equipment to promote the connection of science, engineering and medicine for industries to grow and develop through common-user facilities.

Lab Central 238

LabCentral 238 is a purpose-designed functional life sciences laboratory built to provide resident companies with more robust and dynamic bio-manufacturing capabilities.

The facility supports startups in designing and testing their compounds before starting full-scale good manufacturing practice (GMP) production. It helps expand the skilled workforce pool in biomanufacturing and life sciences in Massachusetts.

LabCentral 238 hosts startups that have cleared preliminary research hurdles and are planning to conduct clinical trials. Prototypes of the drugs are fast-tracked at the laboratory at a lower cost. By producing cost-effective prototypes at a faster pace, life-saving drugs can be brought to consumers in a short time.

The facility currently houses companies that are involved in research in the areas of gene therapies, mRNA, protein and antibody therapies, cell therapies, and regenerative medicine platforms for oncological, fibrotic, ocular, autoimmune and rare diseases.

The MIT.nano and Lab Central facilities are an example of how to foster new businesses and innovation through purpose-built infrastructure and laboratories. These facilities focus on nano technology and life sciences respectively and work on a not-for-profit fee for space basis leveraging industry partner sponsorships and philanthropy.

The tour allowed the Queensland delegation to see firsthand how facilities like TM@TRI and concepts such as a battery industrialisation centre can allow companies to focus on science translation and be supported through shared facilities which reduce cost, risk and potentially provide a faster pathway to market. It also provided opportunities to build connections to these facilities in the future.



The Deputy Premier (centre), Mr Mike Kaiser (far right) and some of the Queensland delegates to BIO outside MIT's Sloan School of Management in Boston

Australia Pavilion networking event

Date:	Tuesday 6 June 2023
Venue:	Boston Convention Center, Australia Pavilion, stand 2765

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Ms Viki Forrest	Trade and Investment Commissioner (North America), Trade and Investment Queensland (TIQ)
	Queensland delegates (refer to Attachment 1)

Meeting summary:

The networking event provided the opportunity for delegates from all across the world to engage with exhibitors at the Australian pavilion. Likewise, it provided the opportunity for Queensland delegates to meet exhibitors from other nations and network with industry leaders across the globe. It is a BIO tradition that the Australian stand kicks off with its networking event first and other pavilions follow.

The Deputy Premier was able to meet investors interested in exploring opportunities in Queensland and connect delegates with organisations already operating in the Queensland biomedical ecosystem. It was pleasing that at this point in the conference Queensland delegates were reporting success in pitching opportunities and also progressing deals.



The Australian Pavilion networking event.

Dinner with the University of Queensland

Date:	Tuesday 6 June 2023
Venue:	Meritage Room, Boston Harbor Hotel, 70 Rowes Wharf, Boston

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Ms Viki Forrest	Trade and Investment Commissioner (North America), Trade and Investment Queensland (TIQ)
	International, national and Queensland delegates

Meeting summary:

Hosted by the University of Queensland (UQ), the event celebrated the re-signing of a partnership between Emory University and UQ through the Queensland Emory Development (QED) Alliance.

Announcing a re-signing of this partnership aligns with the *Queensland Biomedical 10-Year Roadmap and Action Plan* to facilitate partnerships between universities, research institutes and the health system to develop a pipeline of market-driven products.



The Deputy Premier addressing guests at the University of Queensland dinner at BIO

The Queensland Emory Development Alliance (QED alliance) was established in 2012 as a biomedical research and development partnership between UQ, the QIMR Berghofer Medical Research Institute and Emory University to collaborate on new drugs and vaccines for preventing and treating cancer, neurological, and infectious diseases.

The QED alliance has led to the establishment of UQ's Queensland Emory Drug Discovery Initiative (QEDDI). To date, QEDDI has focused on research and drug discovery for the treatment of unmet medical needs. QUE Oncology, a joint venture between UQ, Emory University and UniQuest has attracted \$21.5 million investment for its treatment for women with breast cancer which is currently progressing to Phase 2 clinical trials.

The Deputy Premier used his address to confirm the Queensland Government's commitment to becoming a globally competitive Asia Pacific hub for the biomedical industry by 2027. This commitment is being demonstrated through partnerships with organisations such as Sanofi and the development of home-grown capabilities like Vaxxas.

The Deputy Premier was able to spend time with Emory University delegates to understand their capabilities and ambitions and also with other attendees to explore the opportunities for further development of the industry in Queensland. The Deputy Premier's messages were supported by addresses from the Queensland Investment Corporation, Sanofi and the University of Queensland.

RTI RELEASE

Wednesday 7 June 2023 – Boston

Queensland Investment Breakfast Roundtable Event

Date:	Wednesday 7 June 2023
Venue:	Hyatt Place Boston/Seaport District, 295 Northern Avenue, Boston

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Viki Forrest	Trade & Investment Commissioner (North America), Trade and Investment Queensland (TIQ)
Dr Julie White	Executive Director, Office of Research and Innovation, Queensland Health
Ms Alita Singer	Manager, Global Relations (Study Queensland), TIQ
Mr David Brown	Director, Research and Partnerships, TIQ (North America)
Ms Hanna Peltonen	Senior Trade Manager, TIQ (North America)
	International, national and Queensland delegates

Meeting summary:

The event provided opportunity for companies seeking partnering opportunities and/or investment to support their growth and development in Queensland. The companies were specifically chosen by TIQ on advice from an independent panel due to their potential to make a significant impact in the healthcare industry.

At this investment roundtable, five Queensland biotech startups pitched to investors for funding. The process was a showcase of Queensland expertise and a demonstration of the capital raising process.

The Deputy Premier addressed potential investors and outlined in detail the capabilities of the sector in Queensland and the support the Government could provide to facilitate developments. The Deputy Premier also took the opportunity to invite guests to attend AusBiotech 2023 to be held in Brisbane in November this year to see first hand the thriving biomedical ecosystem in Queensland.

Investors were clearly impressed with the presentations and the question and answer sessions were lively and challenging. It demonstrated the Queensland Government's ongoing commitment and support for this priority sector.



Above and below: The Deputy Premier addressing guests at the investment roundtable



Meeting with Councillor Marc McGovern, City Councillor, City of Cambridge

Date:	Wednesday 7 June 2023
Venue:	Cambridge City Hall, 795 Massachusetts Ave, Cambridge

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, Department of State Development, DSDILGP
Councillor Marc McGovern	City Councillor

Meeting summary:

The purpose of this meeting was to discuss how the City of Cambridge has succeeded with an affordable housing overlay in Cambridge.

Queensland is facing its own unique housing challenges and was seeking to draw on the knowledge base and expertise from Councillor McGovern and his colleagues of the affordable housing overlay work and passionate advocacy for equality in the housing system.

Councillor McGovern arranged to meet with himself, other councillors, city planners and community housing providers in a detailed session on Cambridge City's recent reforms known as the 'Affordable Housing Overlay' (AHO).

These reforms encompass a number of measures to create affordable housing which Cambridge defines as wanting to ensure that no more than 30 per cent of income is spent on accommodation.

Central to the strategy is inclusionary zoning for developments, regulatory relief (such as setbacks, height and building code relaxation) and approvals process streamlining.

In terms of approval process streamlining, Cambridge allows categories of affordable housing to be approved 'as of right' provided thorough community consultation occurs. Housing providers reported an improvement in the quality of the engagement with community, finding the system encouraged community members to engage more thoroughly with developers to improve quality, amenity and other outcomes.

A component of the discussion centred around social licence for affordable housing. Cr McGovern cited the need for deep discussion with communities and bringing beneficiaries into the debate. For example, it is necessary for low income and middle income families to be consulted.



The Deputy Premier with Councillor Marc McGovern and others at the Cambridge City Hall, Cambridge MA

RTI RELEASE - DSDI

Meeting with Harvard Joint Centre of Housing Studies

Date:	Wednesday 7 June 2023
Venue:	Suite 400, 1 Bow St, Cambridge

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, Department of State Development, DSDILGP
Mr David Luberoff	Deputy Director, Harvard Joint Centre of Housing Studies
Ms Jennifer Molinsky	Senior Researcher, Harvard Joint Centre of Housing Studies

Meeting summary:

This meeting was to discuss affordable housing models, such as inclusionary planning, and other interventions that could unlock significant housing supply in Queensland.



L.to R. Ms Michele Bauer, DDG, State Development, DSDILGP; Mr David Luberoff, Deputy Director, Harvard Joint Centre of Housing Studies; Mr Mike Kaiser, DG, DSDILGP; the Deputy Premier and Ms Jennifer Molinsky, Senior Researcher, Harvard Joint Centre of Housing Studies

The Joint Centre for Housing Studies (JCHS) provided learnings and insights about delivering genuinely affordable and diverse housing stock through Queensland's planning system.

A recent population boom has led to Queensland facing housing challenges, including limited rental capacity and price escalations. The Queensland Government is seeking to draw on JCHS's knowledge base and expertise regarding proven best practices in housing and discuss how these could form part of the Queensland Government's strategy to address housing needs.

The Harvard Joint Center for Housing Studies (JCHS) advances understanding of housing issues and informs policy. Through its research, education, and public outreach programs, JCHS helps leaders in government, business, and the civic sectors make decisions that effectively address the needs of cities and communities.

Centre staff confirmed many countries were experiencing similar housing challenges to Queensland, driven by global trends.

To support the delivery of more social and affordable homes, Queensland is investigating policy settings to encourage more affordable housing into its planning framework.

This could include initiatives, incentives, programs or regulatory mechanisms which aim to deliver a sustainable supply of affordable housing through a planning framework.

The meeting discussed the benefits and limitations of financial contributions, delivery targets, density bonuses and other design related incentives.

RTI RELEASE

Tour of the Finch development, an affordable housing site in Cambridge

Date:	Wednesday 7 June 2023
Venue:	675 Concord Avenue, Cambridge MA

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games infrastructure
Mr Mike Kaiser	Director-General, DSDILGP
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, Department of State Development, DSDILGP
Mr Marc McGovern	City Councillor

Meeting summary:

On 7 June 2023, the Deputy Premier met with Councillor Marc McGovern from Cambridge Council about their 100 per cent Affordable Housing Overlay (AHO), which has been a significant and impressive innovation for the city.

Councillor McGovern invited three major, affordable housing developers, the Assistant City Manager for Community Development, the Mayor and the Councillors who work on and develop the AHO to address the lack of affordable housing for residents.

Any planning intervention was aimed largely at reducing barriers for the 'affordable category' of the housing market (not so much pure social and/or public housing) by mandating percentages of anything delivered (rental and sales) dedicated for 80 per cent of the area median income.

The AHO also ensures that housing will remain affordable into the future so that there is always a supply of affordable and accessible housing for local residents.

The outcomes of the AHO were demonstrated in a visit to 'Finch' at Cambridge, a 98-unit build to rent development which is a community-centred, residential building with sustainability features. It has been designed to address two of the most pressing problems today: affordable housing and climate change.

The building is airtight and does not 'leak' energy, so it reduces heating and cooling bills for communities. It is hoped to repeat the development in other areas of the city. Many of the learnings from this Cambridge development could be replicated in the Queensland context.



The Deputy Premier with Councillor Marc McGovern outside the Finch development in Cambridge, MA

Thursday 8 June 2023 – Boston

Visit to Sanofi mRNA Centre of Excellence

Date:	Thursday 8 June 2023
Venue:	Sanofi mRNA Centre of Excellence, 200 West Street, Waltham MA

Attendees:

Sanofi	
Mr Jean-François Touissant	Global Head, Vaccine R&D
Mr Regis Gervier	Global Head, mRNA CoE
Mr Danny Casimiro	Chief Scientific Officer & Global Head, External Scientific Affairs, Vaccines R&D
Mr Frank DeRosa	Chief Technical Officer & Site Head, mRNA CoE
Mr Pierre Cote	Strategic Partnership & Innovation Lead, mRNA CoE
Mr Saranya Sridhar	Head Global Clinical Franchise and Head Global Translational Medicine
Mr Gregory Troiano	Chief Manufacturing Officer, mRNA CoE
Ms Audrey Lau	Global Head, External Funding, Vaccines R&D
Ms Iris Depaz	Country Medical Lead, Head of Vaccines ANZ
Ms Sarah Lindeman	Corporate Affairs Lead ANZ
Ms Nitya Padmanabhan	Regional Business Planning Manager, JPAC
Queensland Government	
The Hon Steven Miles MP	Deputy Premier and Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Mr Mike Kaiser	Director General, Department of State Development, Infrastructure, Local Government and Planning (DSDILGP)
Ms Michele Bauer	Deputy-Director General, State Development, DSDILGP
Ms Viki Forrest	Trade & Investment Commissioner (North America), Trade and Investment Queensland (TIQ)
Ms Alita Singer	Manager, Global Relations (Study Queensland), TIQ
Ms Colleen Jen	Deputy-Director General, Queensland Health
Dr Julie White	Executive Director, Office of Research and Innovation, Queensland Health
The University of Queensland	
Ms Shannon Willoughby	Executive Director, Government Partnerships and Policy
Professor Paul Young	Professor of Virology; Research Development, Office of the Deputy Vice-Chancellor (Research and Innovation); School of Chemistry and Molecular Biosciences (SCMB)
Professor Ian Henderson	Executive Director, Institute for Molecular Bioscience
Dr Dean Moss	CEO, UniQuest

Professor John Prins	Executive Director, Health Translation Queensland
Griffith University	
Professor Kathy Andrews	Director, Griffith Institute for Drug Discovery
Professor Mark von Itzstein	Executive Director, Institute for Glycomics
Dr Chris Davis	General and Business Manager, Institute for Glycomics
Dr Mark Aston	Director, Griffith Enterprise
University of Sunshine Coast	
Mr Lucas Litewka	Director, UniSC Clinical Trials
Austrade	
Professor Regina Cramer	Senior Investment Specialist – Critical Technologies
MTPConnect	
Hon. Jaala Pulford	Chair (former Victorian Minister for Innovation, Medical Research and the Digital Economy)
Mr Stuart Dignam	CEO
Ms Tamlyn O'Connor	International Markets and Engagement Manager
Ms Caroline Duell	Communications Director
Others	
Professor Mark Kendall	WearOptimo

Meeting summary:

BIO 2023 provided an opportunity to further strengthen Queensland's relationship with global pharmaceutical company, Sanofi. This opportunity culminated in a site visit to Sanofi's mRNA Centre of Excellence based at Cambridge, Massachusetts.

The visit provided an opportunity for the Deputy Premier to sign a Statement of Intent with Sanofi which outlines a mutual interest in establishing an mRNA benchtop clinical manufacturing production unit in Queensland.



The Deputy Premier with the Sanofi leadership team

Sanofi also reaffirmed its commitment to developing Queensland's biomedical sector, elevating Queensland's global competitiveness and positioning Queensland to be a leader in translational medical research.

The tour provided an insight into a fully functioning end-to-end vaccine research and manufacturing facility. Participants broke into groups to explore topics of mutual interest including advancing vaccine manufacturing in Queensland, jointly expanding the ecosystem and further specific research collaborations with Queensland universities.

The tour culminated in the signing of the Statement of Intent between Sanofi and the Queensland Government.



The Deputy Premier and Jean-François Toussaint, Global Head of Research and Development Vaccines, Sanofi signing the Statement of Intent

Attachment 1

List of Queensland delegates at the BIO International Conference

Queensland Government	
Department of State Development, Infrastructure, Local Government and Planning	<p>The Honourable Steven Miles, Deputy Premier and Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympics and Paralympics Infrastructure</p> <p>Ms Katharine Wright, Chief of Staff</p> <p>Mr Mike Kaiser, Director-General</p> <p>Ms Michele Bauer, Deputy Director-General, State Development</p>
Queensland Health	<p>Ms Colleen Jen, Deputy Director-General, Clinical Planning and Service Strategy</p> <p>Ms Julie White, Executive Director, Officer of Research and Innovation</p>
QIMR Berghofer	<p>Ms Michelle Wykes, Group Leader, Molecular Immunology</p> <p>Dr Mathias Kroll, Chief Commercial Officer</p> <p>Mr Rob McLachlan, General Manager, Business Development</p> <p>Ms Tamanna Monem, Head of Growth and Partnerships</p>
Department of Environment and Science	<p>Professor Bronwyn Harch, Queensland Chief Scientist</p>
Trade and Investment Queensland	<p>Ms Viki Forrest, Queensland Trade Commissioner (North America)</p> <p>Ms Alita Singer, Manager – Global Relations</p> <p>Mr David Brown, Director of Research Partnerships (North America)</p> <p>Ms Hanna Peltonen, Trade Manager (North America)</p> <p>Ms Patti Terando, Operational Manager (North America)</p>
Universities	
Griffith University	University of Southern Queensland
The University of Queensland	University of the Sunshine Coast
Queensland University of Technology	
Private organisations	
360biolabs	Graythan Regulatory Services
AcuraBio Pty Ltd	Health Translation Queensland
Agilex Biolabs	Implicit Bioscience

Australian Institute for Bioengineering and Nanotechnology
BellaSeno
BerGenBio
Beyond Drug Development Pty Ltd
Biogen
Biostate
Brandon Capital
Brisbane Economic Development Agency
Canaria Technologoes
Wanngi Clinicals
Cyteph
Davies Collison Cave
Deloitte Australia
Eevi
Ellume
Graphics et al

James and Wells IP
Kings Patent & Trade
Labcorp Drug Development
Life Sciences QLD
Microba Life Sciences
MTPConnect
Pizzeys Patent and Trade Mark Attorneys
QBiotics Group
Queensland Investment Corporation
Sanofi
Southern RNA
Thomson Geer
Translational Research Institute
Uniseed
Vaxxas Pty Ltd
Wear Optimo

RTI RELEASED - DSDI

Attachment 2

Statement of Intent between the Queensland Government and Sanofi



Statement of Intent

State of Queensland (acting through the Department of State Development, Infrastructure, Local Government and Planning) (State)

AND

Sanofi-Aventis Australia Pty Ltd ACN 008 558 807 (Sanofi)

1. Sanofi has provided to the State, a conceptual mRNA benchtop clinical manufacturing proposal (dated 25 May 2023) outlining Sanofi's proposal to establish a Clinical Trial Material (CTM) production unit in Queensland capable of manufacturing small-scale batches of clinical grade mRNA product for use in clinical trials (Proposal).
2. This non-binding (other than clause 5) Statement of Intent confirms the mutual intent of the State and Sanofi to work together to explore options for Sanofi to establish an mRNA benchtop clinical manufacturing production unit in Queensland (the Facility) to achieve the outcomes Sanofi identifies in its Proposal including:
 - (a) achieving Good Manufacturing Practice (GMP) grade production capacity to allow early clinical trials to be fully delivered in Australia;
 - (b) the ability to locally produce and reformulate clinical material that allows for rapid iteration of novel formulations to be produced and efficient translation from preclinical testing to human clinical trials;
 - (c) capacity to locally manufacture small-scale batches and accelerate delivery of vaccines to clinical trial participants;
 - (d) facilitating expansion of the local clinical trials ecosystem to further attract additional biomedical research investment in Queensland; and
 - (e) supporting advances in the field of biomedical manufacturing in Queensland by making the Facility and Sanofi expertise available to independent researchers, biotechs, start-ups and others in the Queensland mRNA ecosystem, subject to appropriate terms and conditions.
3. The State and Sanofi intend to work productively to explore options for Sanofi to co-locate the Facility with existing clinical testing capabilities in Queensland and utilise the resources and expertise of existing industry participants to create synergies, efficiencies and opportunities for capability development and skills transfer.
4. The parties reiterate their shared commitment to developing Queensland's local biomedical ecosystem, elevating Queensland's global competitiveness in the biomedical industry and positioning Queensland as a leader in translational medical research.
5. Notwithstanding anything else in this Statement of Intent:
 - (a) Sanofi acknowledges that any formal commitment by the State in relation to Sanofi's Proposal remains subject to further consideration, detailed assessment by the State and State approvals;
 - (b) the parties agree that the law of Queensland governs this document; and
 - (c) the parties agree that this Statement of Intent, the Proposal and information in connection with it, and any discussions and correspondence between the parties regarding the Proposal is confidential information which will be kept confidential (unless otherwise agreed) but may be disclosed by either party to the extent required by law, by a party to that party's respective employees, contractors or advisors who are under an obligation of confidence on a need-to-know basis, and in the case of the State, to a government agency.



COMMITMENT TO EXCELLENCE

Statement of Intent

Dr Jean-François Toussaint
Global Head of Research and
Development Vaccines, Sanofi

The Honourable Steven Miles MP
Deputy Premier, Minister for State Development, Infrastructure,
Local Government and Planning and Minister Assisting the
Premier on Olympic and Paralympic Games Infrastructure

RTI RELEASED DSDI



Hon Steven Miles MP

Deputy Premier

Minister for State Development, Infrastructure,

Local Government and Planning

Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure

Our ref: MC23/

10 July 2023

Mr Neil Laurie
Clerk of the Parliament
Queensland Parliament
neil.laurie@parliament.qld.gov.au

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Brisbane Queensland 4000
PO Box 15009
City East Queensland 4002
Telephone + 61 3719 7100
Email deputy.premier@ministerial.qld.gov.au
Website www.statedevelopment.qld.gov.au

ABN 65 959 415 158

Dear Mr Laurie

Please find enclosed a copy of my report to Parliament on my recent trade and investment mission to the United States of America, specifically Los Angeles and Boston.

A hard copy and an electronic copy of this report have also been provided to the Table Office.

In accordance with section 4.13.9 of the *Queensland Ministerial Handbook* and Order 31 of the Standing Rules and Orders of the Legislative Assembly, I am required to table this report. I therefore request that the enclosed document be tabled today.

If you require any further information, please contact Ms Katharine Wright, Chief of Staff in my office, by email at katharine.wright@ministerial.qld.gov.au or by telephone on (07) 3719 7100.

Thank you for your attention to this matter.

Yours sincerely

STEVEN MILES MP
DEPUTY PREMIER
Minister for State Development, Infrastructure,
Local Government and Planning
Minister Assisting the Premier on
Olympic and Paralympic Games Infrastructure

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SUBJECT Overseas Travel Report, Los Angeles and Boston for Mike Kaiser

<p>Note: This brief is considered draft until signed.</p> <p><input checked="" type="checkbox"/> Approved</p> <p><input type="checkbox"/> Not approved</p> <p><input type="checkbox"/> Noted</p> <p><input type="checkbox"/> Further information required (see comments)</p>	<p>Signed.......... Date..........</p> <p>Hon. Steven Miles MP, Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure</p> <p>Comments:</p>
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ACTION REQUIRED BY Urgent approval is requested (within two weeks) of return from travel as per the International Travel Policy.

RECOMMENDATION

It is recommended that you:

- **Approve** and **sign** the attached Overseas Travel Report for Mr Mike Kaiser, Director-General, Department of State Development, Infrastructure, Local Government and Planning (DSDILGP) (**Attachment 1**).

BACKGROUND

- Mr Kaiser joined you on your recent travel to Los Angeles (LA) and Boston from 4 June to 10 June 2023.
- The primary areas of focus were connecting with the Los Angeles 2028 (LA28) on Olympics infrastructure and to support your attendance at the BIC International Convention.

KEY ISSUES

- Key outcomes of the travel include:
 - Connecting with the LA28 Olympics team, undertaking a tour of the Olympics stadium and meeting with the City Mayor of LA around legacy and social licence.
 - Confirming that Queensland is a great place to invest in biotechnology with connections made with global pharmaceutical companies.
 - Signing of the Statement of Intent with Sanofi-Aventis Australia in relation to a proposal of Sanofi to establish a Clinical Trial Material production unit in Queensland to manufacture small-scale batches of clinical grade mRNA for use in clinical trials.
 - Meeting with Cambridge Council and Harvard academics to discuss affordable housing and some innovative solutions, which will inform the South East Queensland Regional Plan review and future state planning policy.

RESULTS OF CONSULTATION

- Trade and Investment Queensland and various key areas of DSDILGP have been consulted on the contents of the Overseas Travel Report.
- Corporate has confirmed the expenditure.

RESOURCE/FINANCIAL IMPLICATIONS


- Attachment 1 provides a breakdown of the total estimated cost of the trip of \$36,655.17.

SENSITIVITIES/RISKS

- There are no sensitivities however an estimates brief has been prepared to address any potential questions about the trip at the upcoming estimates hearing.

HUMAN RIGHTS ACT

- There are no human rights identified as being relevant to this decision.

<p>Author Name: Larin Bligh Position: Senior Executive Officer Unit: Office of the Director-General Tel/Mob No: Sch. 4(4)(6) - Disclosing personal information Date: 30/6/23</p>	<p>Approved by (Dir/Exec Dir) Name: Mary Weaver Position: Acting Director Branch: Office of the Director-General Tel/Mob No: Sch. 4(4)(6) - Disclosing personal information Date: 30/6/23</p>	<p>Director-General Endorsement Name: Mike Kaiser Signed  Date 30 / 06 / 23</p>
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- Note: This brief is considered draft until signed.

RTI RELEASE SECT DSDI

OVERSEAS TRAVEL REPORT

This report must be completed within 2 weeks of return from overseas travel and submitted to your Agency Travel Contact Officer only.

Traveller's details

Surname Kaiser First Name Mike

Position Director-General Agency DSDILGP

Are you an employee of the agency arranging the overseas travel? Yes No

Contact Phone Number 07 3452 7301 Contact Fax Number _____

Email Larin.Bligh@dasilgp.qld.gov.au

Is this a block approval form? Yes No

If yes, please complete the above for the contact person and list the names of the people, their positions and agencies for whom this approval form is submitted on the last page of this form.

Travel details

Departure Date Sunday 4 June 2023

Return Date Saturday 10 June 2023

Destinations (Country/Cities) United States of America – Los Angeles CA and Boston MA

1) What were the costs of the travel and how was the travel funded?

Please indicate if the amount is actual (A) or estimated (E). It is important that the source of funding for the visit is clearly distinguishable as being either Dept/Agency funding or from another source. If the visit was part funded, please provide the actual break up of Dept/Agency funding as well as any other sources of funding.

	Amount (\$AUD rounded)	Funding source details		
		Agency cost	External cost	Combined cost (agency & other)
Airfare	\$22,364.64 (A)	\$22,364.64 (A)	\$	\$22,364.64 (A)
Accommodation	\$7272.32 (A)	\$7272.32 (A)	\$	\$7272.32 (A)
Other associated costs (meals/car hire/visas etc)	\$7020.00 (E)	\$7020.00 (E)	\$	\$7020.00 (E)
Total Cost	\$36,656.96	\$36,656.96	\$	\$36,656.96



2) **What was the purpose of travel as provided on your travel approval form?**

To support the Deputy Premier's attendance at the BIO International Convention which is the largest global gathering of the biotechnology industry, attracting over 14,000 biotechnology and pharma leaders annually.

Attendance at the BIO provided the ideal opportunity for Queensland Government to connect with Sanofi's team at its mRNA Centre of Excellence in Massachusetts which further cements the Queensland Government – Sanofi partnership.

The attendance reinforced the Queensland Government's commitment to the sector and enhanced Queensland's position as a globally competitive biomedical industry hub.

The mission also offered the opportunity to also engage with Los Angeles 2028 on Olympics infrastructure.

3) **What were the outcomes of the travel?** Please indicate, using three succinct dot points, the outcomes/benefits of this travel. Please include details of issues to be progressed.

Connecting with the LA28 Olympics team, undertaking a tour of an Olympics stadium and meeting with the City of LA around legacy and social licence.

Confirming that Queensland is a great place to invest in biotechnology with connections made with global pharmaceutical companies.

Signing the Statement of Intent with Sanofi-Aventis Australia in relation to a proposal of Sanofi to establish a Clinical Trial Material production unit in Queensland to manufacture small-scale batches of clinical grade mRNA for use in clinical trials.

Met with Cambridge Council and Harvard Academics to discuss innovative solutions to affordable housing issues, which will inform the South East Queensland Regional Plan review and future state planning policy.

Confirmation

Traveller's signature



Date

30/6/2025

Chief Executive's approval of travel report



Date

30/6/2025

Minister's approval of Chief Executive's travel report



Date

29/7/25

Lodgement of report

Please return this completed report to your Agency Travel Contact Officer within two (2) weeks of return from travel.

Some information provided in this form may be used for the following purposes:

- inclusion in departmental annual reports, and/or

- briefing purposes and, where appropriate, outcomes of travel may be disclosed to other Queensland agencies.

Enquiries

For further details on overseas travel please refer to the Queensland Government *Official Air Travel Policy* at <https://www.forgov.qld.gov.au/finance-and-procurement/finance-travel-and-assets/travel/policies-directives>.

RTI RELEASE - DSDI